

Women's empowerment against sexist harassment in public space Project N° 2022-1-LT01-KA220-ADU-000086398

Emotional Management in Leadership











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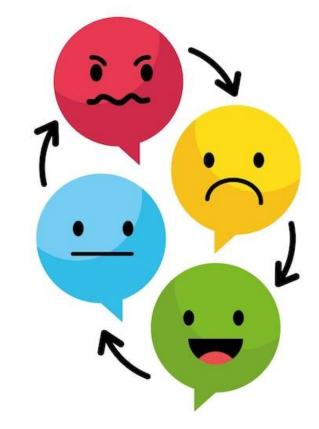


Let's Meet!





--What is Emotional Management?



Emotional management refers to the ability to effectively understand, regulate, and express one's emotions in various situations.

encompasses the conscious control of lt emotional responses, enabling individuals to manage their feelings constructively rather than being controlled by them.

Goleman, D. (2000)





-- Emotional Intelligence vs. Emotional Management

Emotional Intelligence

ΕI broader concept that is а encompasses a set of skills, including self-awareness, empathy, social skills, and motivation.

It enables individuals to perceive, understand, manage, and utilize effectively emotions in various situations. El plays a crucial role in personal and professional success, particularly in leadership roles.



critical





Emotional Management

Emotional management is a component of EI, focusing on the ability to regulate one's own emotions. Effective emotional contributes to management overall EI, enabling individuals to complex navigate emotional situations effectively.

--- Why is emotional management important for leaders?

Effective decision-making

Emotionally intelligent leaders can make sound decisions, considering both emotional and rational factors.

Conflict resolution

They can effectively manage and resolve conflicts, fostering a harmonious work environment.

Motivation and inspiration

They can motivate and inspire their teams, creating a positive and productive work atmosphere.

Relationship building

They can build strong relationships with team members, based on trust, mutual respect, and empathy.





By managing their own emotions effectively, leaders can promote their own well-being and reduce stress.

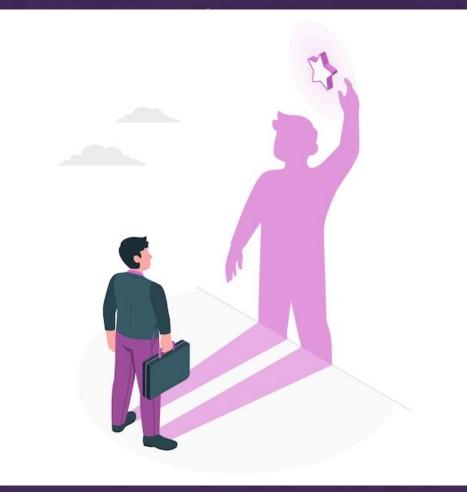
Leading Self

Leading oneself involves recognizing our strengths and weaknesses, cultivating self-awareness, and regulating our emotions to maintain composure and clarity in challenging situations. This is crucial for inspiring others and leading with integrity.

Managers who effectively lead themselves set the tone for their team by demonstrating humility, resilience, and determination. By understanding and managing their own emotions, they can make informed decisions and foster a positive work environment.

> "Authenticity is the key to effective leadership. Be honest with yourself and others, and you will be a beacon of inspiration."- Brian Tracy





Strategies for Leading Yourself Effectively

Enhance Self-Awareness

Effective leaders cultivate deep selfunderstanding. They engage in self-reflection, seek perspectives, and complete external selfassessments to gain insights into their strengths, weaknesses, values, motivations, and potential blind spots. This self-knowledge empowers them to make informed decisions, align their actions with their values, and navigate leadership challenges effectively.

Prioritize Self-Care

Self-care is essential for leaders to maintain physical and mental well-being. They adopt a balanced diet, engage in regular exercise, ensure adequate sleep, seek professional help when needed, and schedule personal time to recharge and maintain a healthy work-life balance. By prioritizing self-care, leaders invest in their own well-being, ensuring they have the resources to lead effectively and inspire others to achieve their full potential.

Cultivate Personal Growth

Great leaders pursue opportunities to expand their knowledge, skills, and experiences. They set ambitious goals, commit to lifelong learning, and seek mentorship or coaching to refine their skills, broaden their perspectives, and enhance their ability to inspire and guide others towards shared goals.

Develop Emotional Intelligence

Emotional intelligence enables leaders to manage their own emotions, understand the emotions of others, and build strong relationships. They employ self-regulation techniques, enhance empathy, and effectively manage emotions to create a supportive and inclusive atmosphere, foster trust, collaboration, and effectively navigate challenging situations.



Good Practice Scenario

Sarah, a senior manager, consistently exhibits strong selfleadership skills in managing her emotions and behaviors. Recently, during a challenging budget meeting, Sarah encountered resistance from stakeholders regarding proposed cost-saving measures. Despite facing opposition and feeling the pressure to defend her proposals, Sarah maintained her composure and approached the situation with empathy and diplomacy.

Drawing upon her self-awareness, Sarah recognized her own feelings of frustration and took a moment to regulate her emotions before responding. She engaged in active listening, seeking to understand the concerns of stakeholders and addressing them thoughtfully. By demonstrating humility and transparency, Sarah fostered trust and collaboration, ultimately reaching a consensus that benefited the organization.



Impact:

Sarah's effective self-leadership positively influenced the outcome of the budget meeting, resulting in improved stakeholder relationships and alignment on key initiatives. Her ability to manage emotions and navigate challenging conversations set a precedent for constructive dialogue and decision-making within the organization, enhancing overall effectiveness and fostering a culture of mutual respect.

Bad Practice Scenario

In contrast, Mark, a department head, struggles with selfleadership, particularly in managing his reactions under pressure. During a team meeting to discuss project deadlines, Mark received critical feedback from his team regarding his leadership approach. Feeling personally attacked and defensive, Mark reacted impulsively, dismissing the feedback and shifting blame onto others.

As the meeting progressed, Mark's inability to regulate his emotions became increasingly apparent, leading to a breakdown in communication and trust. Instead of acknowledging his own shortcomings and seeking constructive solutions, Mark continued to exhibit defensive behavior, alienating his team and creating a hostile work environment.



Impact:

Mark's poor self-leadership had detrimental effects on team morale and productivity. His inability to manage emotions and accept feedback eroded collaboration, and trust hindering progress on key The unresolved initiatives. tension within the team resulted in decreased motivation and engagement, ultimately organizational impacting performance and employee satisfaction.

Leading Women

Leading others effectively requires not only strong self-leadership skills but also the ability to inspire and support team members towards shared goals.

In the context of women's empowerment, effective leadership involves recognizing and leveraging the unique strengths and perspectives of female team members, creating opportunities for their growth and advancement.



"Great leaders inspire and empower others to reach their full potential, fostering a culture of collaboration, inclusion, and innovation." - Simon Sinek

Strategies for Leading Women Effectively

Advocate for Gender Equality

Take a proactive stance in advocating for gender equality and addressing barriers that women may face in the workplace. Champion policies and initiatives that promote equal opportunities, fair treatment, and pay equity. Lead by example in challenging stereotypes, biases, and discriminatory practices, creating a culture of respect and equality for all.

Provide Mentorship and Support

Offer mentorship and professional development opportunities specifically tailored to the needs of female team members. Provide guidance, feedback, and resources to help them navigate challenges, develop new skills, and advance in their careers. Foster a culture of support and empowerment where women feel encouraged to take on leadership roles and pursue their aspirations.

Promote Inclusivity and Diversity

Embrace diversity and create an inclusive work environment where every voice is heard and valued. Encourage participation from all team members, including women, and actively seek out their input and contributions. Recognize and celebrate the diverse talents and perspectives that women bring to the table.





Good Practice Scenario

Alex, a team leader, exemplifies effective leadership by actively promoting inclusivity and empowerment among his team members, with a special emphasis on supporting women. Recognizing the potential of female team members, Alex proactively seeks out opportunities for them to showcase their talents and take on leadership roles.

Alex mentors several female team members, providing personalized guidance and support to help them overcome challenges and advance in their careers. He advocates for gender equality within the organization, pushing for policies that promote diversity, inclusion, and equal opportunities for all employees. Alex proactive approach to leadership has a profound positive impact on team dynamics and organizational culture. By promoting inclusivity and empowering women, Alex fosters a sense of belonging and engagement among team members, leading to higher levels collaboration, creativity, and of productivity. The career advancement and success of female employees under Alex mentorship contribute to a more diverse and inclusive leadership pipeline within the organization, driving longterm growth and innovation.



Impact:

Bad Practice Scenario

Contrastingly, Emma, a department manager, fails to effectively lead others, particularly women, due to his biased and discriminatory attitudes. In team meetings, Emma consistently overlooks the contributions of female team members, favoring ideas and opinions from male colleagues.

Emma dismisses the career aspirations of female employees, often making demeaning comments or assigning them to menial tasks based on outdated stereotypes. Her lack of support and advocacy for gender equality creates a toxic work environment where women feel undervalued and marginalized. Emma's biased and discriminatory behavior creates a toxic work environment characterized by low morale, resentment, and disengagement among team members, particularly women. The lack of support and recognition for female employees leads to decreased motivation, productivity, and retention rates. Additionally, Emma's failure to address gender inequality perpetuates systemic biases and reinforces negative stereotypes, undermining the organization's reputation and hindering its ability to attract and retain top talent. Overall, the negative impact of Alex's leadership style extends beyond individual team members to affect the organization as a whole, impeding towards gender equality progress and organizational success.



Impact:

Leading Organizations

"True leadership is not about being in charge; it is about taking care of those in your charge." - Simon Sinek

Leading organizations effectively requires visionary leadership, strategic thinking, and a commitment to creating a culture of excellence, innovation, and inclusivity.



In the context of women's empowerment, organizational leaders play a crucial role in driving systemic change, promoting gender equality, and fostering an environment where women can thrive and succeed.

Strategies for Leading Organizations Effectively

Establish Inclusive Policies & Practices

Implement policies and practices that promote diversity, equity, and inclusion at all levels of the organization. Develop clear guidelines for recruitment, promotion, and talent development to ensure equal opportunities for women and other underrepresented groups. Provide training and resources to managers and employees to foster awareness and understanding of diversity issues and create a culture of respect and acceptance.

Support Work-Life Balance

Recognize the importance of work-life balance and support employees, particularly women, in managing their professional and personal responsibilities. Offer flexible work arrangements, parental leave policies, and childcare support to help employees balance their work and family commitments. Create a supportive and inclusive culture that values employee well-being and a healthy work-life balance for all.

Invest in Leadership Development

Invest in leadership development programs that empower women to take on leadership roles and advance their careers within the organization. Provide mentorship, coaching, and networking opportunities to help women develop the skills, confidence, and networks needed to succeed in leadership positions. Create a pipeline of diverse talent by identifying and nurturing high-potential individuals from underrepresented groups.

Promote Transparent Communication

Encourage open and honest communication between leaders and employees, creating channels for feedback and dialogue. By fostering transparency, organizations can build trust, enhance collaboration, and align efforts towards shared goals, driving overall effectiveness and success.





Good Practice Scenario

Emily, the CEO of a global consulting firm, embodies emotional management in her leadership approach. She fosters a culture of empathy understanding within and the organization, encouraging transparent and collaboration communication among employees.

Emily implements flexible work policies and wellness programs to support employees' work-life balance, recognizing the importance of holistic well-being. Her proactive approach to emotional management and employee support contributes to a positive work environment where individuals, regardless of gender, feel valued and empowered to thrive.

Emily's emphasis emotional on management and supportive workplace practices results in numerous benefits for the organization. Increased employee engagement, satisfaction, and retention lead to higher productivity and innovation. The company becomes known for its inclusive culture and progressive policies, attracting top talent and enhancing its reputation in the industry. Emily's leadership fosters a diverse and inclusive workforce, driving organizational success and long-term sustainability.



Impact:

Bad Practice Scenario

David, the CEO of a manufacturing company, lacks emotional management and neglects to prioritize work-life balance for employees. He adopts an authoritarian leadership style, focusing solely on achieving financial targets and disregarding the well-being of his team.

David dismisses concerns raised by employees, including women, and fails to implement supportive policies or programs. As a result, the company culture becomes toxic, with high levels of stress, absenteeism, and turnover among employees.

David's lack of emotional management and employee well-being for support have detrimental effects on the organization. Low morale and disengagement lead to decreased productivity and innovation, impacting the company's competitiveness and profitability. The absence of work-life balance initiatives exacerbates employee dissatisfaction and turnover, further undermining organizational stability and growth. David's leadership style fosters a negative work environment, tarnishing the company's reputation and hindering its ability to attract and retain top talent.



Impact:



"Emotional intelligence is the most important skill for leaders today. It's not about being nice; it's about being able to understand your own emotions, manage them effectively, and create a positive and productive work environment."

-Daniel Goleman



EXAMPLE Additional Resources

Books

"Primal Leadership: Unleashing Power the of Emotional Intelligence" by Daniel Goleman, Richard Boyatzis, and McKee: This book explores the role of emotional intelligence in leadership, and provides strategies for leaders develop their to own emotional intelligence and create a more emotionally intelligent workplace.

Podcasts

Intelligence "Emotional for Leaders" by Mark Goulston: This podcast features interviews with emotional experts on intelligence and leadership, as well as practical tips for managers.



Videos

Understanding and Managing Emotions in the Workplace: This video by DEI After Five explores importance the of emotional intelligence in the context of diversity, and inclusion equity, (DEI) initiatives. https://www.youtube.com /watch?v=3KzMVeHHVJw



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